



CITY OF ATHENS YEAR IN REVIEW 2008

Community Development Updates

The Community Development Department is responsible for maintaining Building Codes, Housing Codes, Subdivision Regulations, Flood Data, the Official Zoning Map and the Zoning Code. The Community Development Department employees provide staff support to the Athens Municipal Planning Commission, the Athens Board of Zoning Appeals, the Athens Board of Adjustments & Appeals and the Athens City Council. We also do Site Plan Review and issue all the Building Permits for the City of Athens and do all required inspections associated with each permit. Our Department also does Codes Enforcement and manages the City of Athens cemeteries as well.

In 2008 we issued a total of 495 building permits for all types of construction activities and conducted seven (7) site plan reviews for various new commercial developments within the City of Athens. Some of the new commercial developments located in the city were the Comfort Inn, Driver's License Center, and the Moses Office Building. A detailed listed of commercial and Industrial building activity is listed below. The Department issued 65 Certificates of Occupancy as well as 23 City of Athens contractor licenses for various fields of expertise.

The Community Development Department provided staffing functions for the Athens Municipal Regional Planning Commission on a monthly basis. Application items processed for the Planning Commission include but are not limited to one (1) annexation, eleven (11) final plats, six (6) use on review applications and five (5) rezoning requests. Community Development staff provided analysis and a report for two variance cases brought before the Athens Board of Zoning Appeals. We provided four (4) quarterly housing reports, five (5) resolutions and eight (8) ordinances to the Athens City Council.

The Codes Enforcement section of our department addressed 610 code violations in 2008. These violations range from un-mown lawns to condemnations. The Department processed 86 grave and cremation openings and closures at the three citywide cemeteries. In those same three cemeteries we processed the sale and or transfer of 72 grave sites as well. For an exact breakdown of all items accomplished in 2008, please see the detailed list below.

2008 DETAILED LIST OF ACCOMPLISHMENTS FOR THE COMMUNITY DEVELOPMENT DEPARTMENT

BUILDING PERMITS

RESIDENTIAL BUILDING:	31
RESIDENTIAL ADDITION:	14
RESIDENTIAL REMODELING:	8
RESIDENTIAL ACCESSORY:	4



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COMMERCIAL BUILDING:	10
COMMERCIAL ADDITION:	4
COMMERCIAL REMODELING:	21
COMMERCIAL ACCESSORY:	3
INDUSTRIAL BUILDING:	0
INDUSTRIAL ADDITION:	0
INDUSTRIAL REMODELING:	0
ELECTRICAL:	239
MECHANICAL:	66
PLUMBING:	63
DEMOLITION:	11
MOVING:	0
POOL:	2
SIGN:	19

TOTAL: 495

VALUATION TOTAL: \$ 19,690,788.00
 FEES PAID: \$82,088.50

2008 DETAILED COMMERCIAL AND INDUSTRIAL BUILDING ACTIVITIES

<u>Name</u>	<u>Address</u>	<u>Valuation in dollars</u>
<u>New Commercial Construction</u>		
Good Faith Clinic	18 South Congress Parkway	\$ 94,000.00
Cuppy's Coffee	2037 South Congress Parkway	125,000.00
Cancer Center	680 South White Street	750,000.00
Driver's License Center	150 Plaza Circle	644,000.00
Congress Parkway Shoppes	2007 South Congress Parkway	1,300,000.00
Rhodes Storage	710 Rocky Mount Road	80,000.00
Comfort Inn	2811 Decatur Pike	4,300,000.00
Moses Office Building	718 South Jackson	78,000.00
Office Building	421 Old Riceville Road	<u>212,000.00</u>
	TOTAL	\$7,583,000.00



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Industrial Accessory

Plastic Industry	213 Dennis Street	\$ 33,000.00
Plastic Industry	213 Dennis Street	34,000.00
Nippondenso Inc.	2406 Denso Drive	<u>74,000.00</u>

TOTAL \$ 141,000.00

Commercial Remodel

The Bed Store	1816 Decatur Pike	\$ 11,000.00
Ingles Shopping Center	945 Decatur Pike	14,000.00
Ingles Shopping Center	945 Decatur Pike	25,000.00
US Cellular	2029 South Congress Parkway	110,000.00
Snap Fitness	2015 South Congress Parkway	100,000.00
Lava Nails	2021 South Congress Parkway	15,000.00
Badcock	921 Decatur Pike	118,731.00
Los Paisanos	2027 S Congress Pkwy	25,000.00
Gatti's Pizza	2011 Congress Parkway, Suite 1	300,000.00
Southeast Bank and Trust	1878 South Congress Parkway	15,000.00
Frank Snyder Apartments	3 North Jackson Street	40,000.00
James Carr Office Retail	10 South White Street	19,000.00
Asahi Japanese Grill	330 South White Street	30,000.00
Jerry Estes Offices	296 West Madison Avenue	265,985.00
Wal-Mart Stores Inc.	1815 Decatur Pike	60,000.00
McDonalds	1403 Congress Parkway	45,000.00
Mitchell Bryant Offices	313 West Madison Avenue	40,000.00
Plan Realty and Trust	1850 Decatur Pike	50,000.00
Seaton John Apartments	1505 Decatur Pike	8,000.00
Athens Regional Medical Center	1114 West Madison Avenue	<u>631,227.00</u>

TOTAL \$1,922,943.00

Industrial Remodels

Johnson Controls	1210 East Madison Avenue	<u>\$1,046,000.00</u>
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TOTAL \$1,046,000.00

Industrial Additions

American Bedding Manufacturing	276 Dennis Street	\$ 671,000.00
Johnson Controls	1210 East Madison Avenue	689,000.00
Spa Dynasty	101 Dynasty Way	<u>481,000.00</u>

TOTAL \$1,841,000.00



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Commercial Addition

Doctor's Office	119 Epperson Street	\$ <u>55,800.00</u>
		TOTAL \$ 55,800.00

TOTAL COMMERCIAL/INDUSTRIAL ACTIVITY VALUATION: \$12,589,743.00

CERTIFICATES OF OCCUPANCY ISSUED:..... 65

SITE PLAN REVIEWS: 7

CONTRACTOR'S CITY OF ATHENS LICENSES ISSUED:

ELECTRICAL: 13

MECHANICAL: 5

PLUMBING: 5

TOTAL: 23

BOARD STAFFING FUNCTIONS

ATHENS MUNICIPAL REGIONAL PLANNING COMMISSION PETITIONS PROCESSED:

ANNEXATIONS: 1 (UNION HILL)

ACCESS CONTROL: 4

ACCEPTANCE OF STREETS: 1

ABANDONED RIGHT-OF-WAYS: 1

CUSTOMARY HOME OCCUPATIONS: 2

FINAL PLATS: 11

PRELIMINARY PLATS: 4

REZONING: 5

USE ON REVIEW: 6

PLAT VARIANCES: 4

ATHENS BOARD OF ZONING APPEALS PETITIONS PROCESSED:

VARIANCES: 2



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ATHENS CITY COUNCIL ITEMS FURNISHED:

HOUSING REPORTS:.....	4
RESOLUTIONS:.....	5
ORDINANCES:.....	8

CODES ENFORCEMENT

2008 VIOLATION TABULATIONS:

GRASS:.....	425
SENT TO PUBLIC WORKS:	46
BUILDINGS DAMAGED / DILAPIDATED:.....	8
OBSTRUCTED DRAINAGE DITCHES:.....	1
DEAD TREE / LIMBS:	4
TRASH CONTAINERS:	4
HEALTH & SANITATION:	42
VEHICLES:	19
VEHICLES SENT TO POLICE DEPARTMENT:	12
ZONING:	2
VIEW OBSTRUCTED:	3
COURT:.....	5
DEMOLISHED:	15
CONDEMNED:	23
STAGNATE WATER:	1

TOTAL VIOLATIONS ADDRESSED:..... 610

CEMETERY INFORMATION

2008 GRAVE/ CREMATION OPENINGS:

20	GRAVES AT	\$ 400.00	=	\$ 8,000.00
61	GRAVES AT	\$ 300.00	=	18,300.00
<u>1</u>	GRAVE AT	\$ 150.00	=	<u>150.00</u>
82	TOTAL GRAVE OPENINGS:			\$26,450.00



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1 CREMATION AT	\$ 50.00	=	\$ 50.00
<u>3</u> CREMATIONS AT	\$ 100.00	=	<u>\$300.00</u>
4 CREMATION OPENINGS:			\$350.00

TOTAL GRAVES SOLD AND TRANSFERRED:

CEDAR GROVE	45		\$ 9,510.00
SULLINS	24		\$ 2,750.00
HAMMONDS	<u>3</u>		<u>\$ 150.00</u>
TOTAL	72		\$12,410.00

Finance Department Updates

Calendar year 2008 saw a number of significant achievements for Finance and Purchasing. Following is a list noting what the staff, working as a team, has been able to accomplish for the betterment of the City:

The Finance Department received the coveted Certificate of Achievement for Excellence in Financial Reporting for the 16th consecutive year.

We completed the purchase and installation of new computers, replacing machines that were in some cases 6-1/2 years old.

We upgraded printers and copiers for both City Hall and Finance. This required the effort of the staff as well as 2 outside vendors to facilitate all users and incorporate AS400.

Both departments completed 2008 with no turnover – a significant accomplishment in today’s business and work environment. The average tenure for staff is about 16 years.

All staff received training from various in-house and outside sources. The director was able to attend the national GFOA conference in Fort Lauderdale, Florida.

We implemented a cash management program that helped to increase investment income for the current fiscal year. In a volatile and unsure market, we purchased a number of fully pledged and secured Certificates of Deposit that allowed the City to earn about twice the current market rate when rates began to fall on like investments.



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We worked with the Police Department and Austin Fesmire to implement a new computer system for the emergency communications center. This new system will enhance the center's ability to communicate with officers and the public.

Fire Department Updates

The Athens Fire Department has two fire stations, four fire engines, one ladder truck, one rescue truck, one brush truck, one service truck, and two staff vehicles, one Mobile Command Post Trailer, one Hazardous Material Trailer and one Decontamination Trailer.

The Athens Fire Department has three divisions: Administration, Fire Prevention and Fire Suppression.

The Athens Fire Department has 23 paid firefighters and 11 volunteer firefighters. The paid firefighters consist of one Fire Chief, one Fire Marshal, three Fire Captains, three Lieutenants, six Engineers and seven Firefighters.

In 2008 the Athens Fire Department responded to 381 calls. We had a total of 35 building fires resulting in 2 fire deaths, 14 vehicle fires and 58 others fires with a total dollar loss of 670,600. Last data available from NFPA puts Athens slightly below the national average \$31.32 VS \$48.50 per capita. We responded to 35 rescue calls and 103 false alarms. Total of Hazardous material and service calls and good intent alarms was 133. We had one firefighter injury this past year returning from an alarm.

In 2008 the Athens Fire Department and the Athens Utility Board's Water Division has been working together to improve the fire water system in Athens. The fire department had repainted the needed fire hydrants in Athens to meet the AUB, NFPA and ISO color requirements.

In 2008 the Athens Fire Department had a total of 7139 hours of training. The department is expanding the formalized training for the coming year and will be completing requirements to get back into the Tennessee Commission on Firefighting. We will be conducting training on Firefighting, vehicle extraction and inspections. The chart below is a listing of all training in the AFD for the past year.

The Athens Fire Department's Fire Prevention Division conducted 259 inspections during 2008. We did 200 commercial inspections, 27 industrial and 32 residential. There were 27 violations found and all 27 have been corrected.



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The Fire Prevention Division has worked with the Community Development Department to review plan and work with the Building Inspector on old building remodeling. There were 9 sets of building plans reviewed by the Fire Marshal in 2008.

The City of Athens now has 50 Knox Boxes installed in local businesses, schools and manufacturing buildings. The Knox Box is a safe type device which is attached to a building. This box contains a key to the area the fire department will make entry during an alarm or emergency. The fire department and the owner of the building are the only key holders to the Knox Boxes. The fire department has a master key for all boxes.

Human Resources Updates

Wellness

During the past year, the City of Athens has experienced rising insurance costs, an aging work force, loss time and productivity due to illness, and the death of a long term employee. Therefore, the Human Resource Department has focused more on Wellness issues during 2008.

Competitive bidding led to lower premiums for medical, dental, life, and accidental death insurance. This meant new insurance carriers and open enrollment for all employees. The Human Resource Department processed approximately **500** enrollment forms.

As a part of our new medical insurance, employees were encouraged to participate in Health Risk Assessments. Over **100** employees and family members completed the assessments. These assessments will help the City of Athens address the health issues of employees and their families by offering educational tools and incentives to become healthier.

In March, 2008 I was invited to join a newly formed wellness consortium – the Government Health Roundtable (GHR). This organization consists of benefit managers from Hamilton County, Williamson County, City of Sevierville, City of Knoxville, Knox County, and MTAS. The GHR is a collaboration of government entities pursuing better management of health and health related benefits within their organizations. The first roundtable meeting was hosted by the City of Athens and had approximately **20** government representatives in attendance.

In June, 2008 I attended the newly formed local wellness group - McMinn Living Well. This is the brainchild of Laurie Powell, Athens Insurance, who has a passion for wellness. McMinn Living Well is group of both private and public sector employers with a mission to address “Tomorrow’s Health – Today’s Living.” This group meets monthly to share ideas on how to help our community become healthier. The group size is over **65** participants and growing.



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For 60 days in the Fall, City employees engaged in yet another challenge from county employees. The city was again victorious with **21** employees logging **999** hours of physical activity.

In December, 2008 the City Manager sent to the City Council a proposal to partner with the National League of Cities to provide a discount prescription program for citizens of Athens and McMinn County. The proposal was approved and the program was launched January 19, 2009.

Community

The Human Resource Department continued to participate in and coordinate community projects. In September, the city partnered with Mayfield Dairy to hold a United Way fundraiser at one of the local high school football games. Mayfield Dairy donated the ice cream and committee members raised over \$340 for United Way. We also partnered with Sweetwater Valley Oil who donated a gas card which added another \$200. One Public Works employee raised \$150 to further our cause. Eight (**8**) committee members spent over **75** hours in activities raising money over \$6,800 which was a 5% increased over 2007.

City of Athens employees spend approximately **30** hours hosting four (**4**) MEDIC community blood drives. Employees assist MEDIC by distributing flyers, payroll stuffers, putting out signs, preparing the room, and notifying media. Over **242** units of blood were received during these community drives.

In April, 2008, **47** city employees participated in Clean Up Day/Week picking up and hauling away anything from litter to appliances.

In June, 2008, **12** employees donated approximately 50 hours while participating in the United Way Day of Caring. Employees worked with the United Way partner agencies cleaning, painting, planting, striping parking lots, doing electrical work, and cleaning.

Adopt-A-School – North City School

City employees purchased over 50 gifts for a family with four children during the Christmas holidays.

City employees purchased Angel Tree gifts for **25** North City school children

City of Athens hosted **257** children (all grades) over three days during Christmas with a movie, popcorn, and drinks.

In May, 2008, **105** sixth graders came to city hall to work in various departments during our annual “Shadowing” program.



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Training

I meet monthly with seventeen (17) supervisors. In July, 2008, the supervisory group began the series “12 Danger Zones for Supervisors”. The series will be completed in June, 2009.

City hosted Ms. Elaine Hodges, Open Records Specialist with Tennessee Comptroller’s office, who conducted a special training session for 17 department heads, supervisors and administrative staff concerning the new Open Records Act.

Through a TML Safety grant, we were able to provide Defensive Driving Training for 87 city employees for a total of 348 hours of training.

Personnel

Processed 730 applications for 30 job openings
Processed paperwork for 74 new employees (full time/seasonal)
Processed paperwork for 46 exiting employees (full time/seasonal)
Processed retirement for five (5) city employees
Processed over 1,795 payroll changes

Parks & Recreation Updates

Received notification of approval for an LPRF Grant in the amount of \$70,000 for the Cook Park walking trail and the playground and pavilion expansion/renovation

Completed Ingleside Skate Park through Athens Parks Foundation

Created the “Gas Too High? Park It!” marketing campaign to emphasize using local parks system

Received on the job training with State of Tennessee relating to fire ant infestation control on turf fields

Administered Division of Forestry Grant in the amount of \$ 10,175 for tree planting at Veterans Park and Athens Supply Property

Funded Athens July 4 fireworks through the Parks Foundation with a donation from Comcast Cable

Received 4th installment of \$245,000 grant for the overlook road at Athens Regional Park

Completed Master Plan for Disc Golf Course at Regional Park



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Serve as liaisons to Pumpkin Town, Alzheimer's Walk, Relay for Life, Rods & Originals Car Show, Bark in the Park (Humane Society)

Work with Mid East TN Regional Fair to provide facilities

Coordinated the 2008 Charles R Ware Reunion

Worked with citizens to complete master plan for dog park at Knox Park

Renovated Heritage Park basketball court with new surface and glass outdoor goals

Placed new garbage cans at Veterans Park

Re-chartered with Little League Baseball

Installed new Welcome to Athens signs throughout the town with grant from USDA Rural Development

Received Benchmarking Tier II status from Tennessee Department of Environment and Conservation

Trained maintenance staff with University of Tennessee Knoxville's Neyland Stadium's grounds crew

Held largest Daddy Daughter Dance in History with 1475 tickets sold

Received Tennessee Recreation and Parks Association Four Star Award for New Facility for the Athens Skate Park

Received Tennessee Recreation and Parks Association Four Star Award, Honorable Mention for Marketing for the "Gas Too High? Park IT!" campaign

Provided or worked with the following Programs/Events:

- 4th of July Fireworks Show
- Adult Fall Softball League Athens Area Youth Council
- Adult Spring Softball League
- Alzheimer's Walk
- Arbor Day
- Athens Youth Baseball League
- Bark in the Park



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- Boater Education
- Brick Ceremonies
- Cheerleading/Tumbling
- Daddy Daughter Dance
- Egg Hunt
- Fishing Derby
- Fundamental Basketball
- Gymnastics
- Halloween Festival
- Hook a Kid on Golf
- Hunter Education
- Kite Day
- Learn to Swim Program
- Lunch Time Bingo
- Mother Son Dance
- PERKS
- Photography Classes
- Pitch, Hit & Run
- Pool Nights
- Pumpkintown
- Punt, Pass & Kick
- Relay for Life
- Scrapbooking
- Senior Olympics
- Sign Language
- Soap Box Derby
- Soap Box Derby Akron, OH
- Softball Tournaments
- Special Needs Basketball
- Special Needs Soap Box Derby Local
- Swim Team
- Tennis Clinics
- Tennis Tournaments
- Trail Hikes at Athens Regional Park
- Veterans Brick Program
- Youth Golf League

Police Department Updates

- Commercial Equipment Direct Assistance Program (CEDAP) grant (\$15,000) for detective surveillance camera system
- Department of Justice (DOJ) grant (\$19,000) for GIS mapping system for APD/AFD/Communications
- Governor's Highway Safety Office (GHSO) grant (\$15,000) for alcohol enforcement related equipment and officer overtime



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- Communications section computer and radio equipment upgrade (\$150,000)
- Tennessee Association of Chiefs of Police “Delete On Line Predator” program for young people and parents

Public Works Updates

Administration

- Received TVA Grant to produce first Jib Job commercial used for Public Service Announcement on HHW event.
- Used TVA Grant to produce 27,000 map brochures featuring water quality educational materials.
- Used TVA Grant to fund our TMDL requirements for Pathogen and Benthic testing for the next 5 years. Should be one of the first cities in Tennessee to meet this requirement and the only one at no cost to the City.
- Received Green Development Grant to build a Green Parking Lot for City Hall and YMCA use.
- Received TVA Grant to hold Growth Readiness Workshop and coordinated workshops to include about 50 participants from each city and county including officials from both Meigs County and McMinn County.
- Made several presentations to RPO concerning our transportation needs.
- Received SPOT Safety Funding to install signal lights at Cook Drive and Madison Avenue intersection.
- Rocky Mount Road and Congress signalization was engineered and let to bid.
- Wrote two grants related to Regional Detention for the EPA and TDA which are still pending.
- Began working with Tennessee Stream Mitigation Program to identify streams which need restoration along the Oostanaula or North Mouse Creeks.
- Began mapping and inventorying street signs using a borrowed retroreflectometer from TTAP. We are a pilot city for this program and will give TTAP the information on how to show other cities how to inventory and map street signs as part of a reflectivity requirements issued by Federal Highway Administration.
- Completed GIS study and report for each City Department to show them how they can make the best use of GIS.
- Conducted fuel savings study and developed fuel savings plan.
- Completed Automation of Sanitation Proposal.
- Completed Wayfinding Study and did presentation for the Downtown Partnership on how traffic signals work and Wayfinding Systems.



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- Completed right-of-way for Sidewalk Grant as well as environmental clearances, State Grading Permit, selection of engineer, completion of engineering and also progressed project to bid.

Animal Control

- Received record number of animals at 3,930.
- Began Chemical Capture to remove vicious animals.
- Began 100% Spay/Neuter with Two Summers Clinic.
- Updated Animal Control Forms used at shelter.
- Became one of 49 certified animal shelters in the State.
- Purchased TV for animal shelter for educational video and training purposes using donations.
- Completed training sessions in National Animal Control Training Level 2 and Level 3 including dart gun. (Stacy Shirk)

Dumpsters

- New Businesses (Commercial) added 68
- Businesses (Commercial) deleted 54
- Cardboard dumpsters 11
- Serious Locks installed 31
- Serious Locks sold 2
- Dumpsters decaled with City seal 269
- New dumpsters purchased 15
- Old dumpsters repaired 10
- Got Household Hazardous Waste Collection event to come back to McMinn and collected a total of 24, 863 lbs of materials at event, which had 290 participants or a 63% increase from prior event.

Fleet Maintenance

- Extended services on vehicles and equipment to cut cost using synthetic oil.
- Began re-capping tires instead of purchasing new ones to cut costs.
- Reduced Fleet Maintenance staff by one employee and added a floater person so they could be moved around Public Works to meet work demands.



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Public Works Training Activities

- Hazardous Materials Training for Public Works employees.
- Cardiopulmonary Resuscitation (CPR) training for all Public Works employees.
- Heat Awareness Safety Training for Public Works employees.
- Driver's Safety Program completed by Public Works employees.
- Completed Blood borne Pathogen Training for entire department.
- Mickey Oden and Shawn Lindsey received TCAPWA certification in Public Works Administration.
- Completed PPE training for entire Department.
- Mickey Oden became recertification on Traffic Control Electrician II.
- Sent two employees to Backhoe and Front Loader Safety training.
- Sent two employees to Work Zone Setup and Safety training.
- Completed Work Zone Safety training for entire Public Works Department.
- Sent three employees to Tractor Mowing Safety.

Sanitation/Recycling Status

- Creek Clean Up Volunteers 251 approx.
- Creek Clean Up Debris 259 bags and 50 tires
- Clean Up Week Debris 396,540 lbs
- Curbside Paint Pick Up 6,320 lbs
- Adopt a Street 6 adopted
- Began Serious Lock program.
- Began Commercial Cardboard Recycling Services and currently 7 cardboard dumpsters services have been purchased.
- Placed 5 community cardboard dumpsters at City Schools.
- Began accepting electronics at Recycling Center.
- Began accepting tin and steel cans at the Recycling Center.
- Began cooking oil program.
- Completed Sanitation Database of all dumpster accounts.

Street Cleaning

- Collected **3,615,100** lbs of leaves which are 275, 000 more than last year.
- Collected **1,792,800** lbs of brush which is 387,000 more than last year.
- Completed identification and annual maintenance on 198 Operation Line of Sight locations.
- Picked up 32,330 lbs of litter.
- Picked up 298,100 lbs of junk.



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Street Construction

- Salt Brine System built and being tested and adjusted.
- Completed several improvements at the Industrial Park.
- Completed grading for several areas of the Sidewalk Grant including areas near Ingleside School, and Westside School.
- Completed grading for the Skate Board Park and backfilled.
- Completed widening of Cherry Street and fixed problems with bridge.
- Graded and framed pads at Regional Park for Frisbee Golf.

Street Maintenance

- Completed City wide Street Inspections used in 5 year Pavement Management Plan.
- Crack Sealed 7,379 feet of streets.
- Rejuvenated 22,884 feet of streets.
- Had County chip seal Cherry Street.
- Removed all old “Welcome to Athens” signs.

Traffic Control

- Performed 4th annual traffic counts and extended counts to 52 locations.
- Performed study at Cook Drive and Madison Avenue intersection for justifying the signal light.
- Upgraded signal light at State Route 305 and Green Street intersection.
- Purchased new traffic counter which does not require tubes.
- Upgraded in pavement lighting at TWC with new light heads as part of a recall.
- Changed out almost all green incandescent lights to LED and began working on yellow lights.
- Conducted research on Crosswalks Location Program and completed one crosswalk study.
- Completed several speed studies as requested by Police or others.
- Conducted 4 Level of Service Studies using Highway Capacity Software.
- Coordinated timing of downtown signal lights on White Street.